### Lessons Learned and Best Practices



Paul Pernambuco-Wise, Chief Scientist, Oceanit



#### **Paul Pernambuco-Wise**

Ph.D in Condensed State Physics 12 Years in Universities/National Labs in Europe, Canada and US

First worked STTR from the Federal Side Program/group management

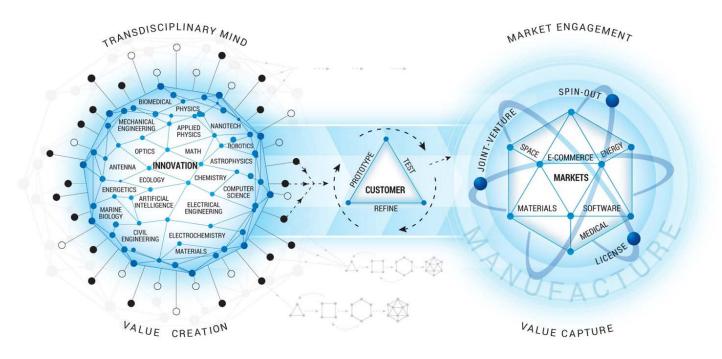


Joined Oceanit in 1999

Attended proposal writing workshops run by HTDC (Mark Henry) Began writing proposals immediately







• Oceanit practices Intellectual Anarchy to blend interdisciplinary science, technology, engineering, and innovative thinking to benefit our global community. Through spin-outs, co-development partnerships, licensing, and direct manufacturing, Oceanit is able to deliver solutions to market. Oceanit calls this 'Mind-to-Market'; delivering deep science to disruptive, real-world breakthroughs.



Tibbetts Awards recognize those companies, organizations, and individuals that exemplify the very best in SBIR/STTR achievements.



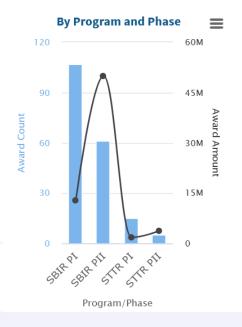
- Founded 1985 in Hawai'i
- ~100 Employees (30% PhDs)
- Multi-Disciplinary Staff
- Recent Awards
  - > 2018 Social Impact Entrepreneurs of the Year, Hawaii Venture Capital Association
  - 2018 Intrapreneur of the Year Ian Kitajima, Hawaii Venture Capital Association
  - 2016 Breathe Easy Innovator, American Lung Association
  - ➤ 2016 CEO of the Year, Hawaii Business Magazine, Patrick K. Sullivan
  - 2015 30 Years of Innovation State (Gov/Mayor) Event
  - > 2014 Oceanit Spin-Out IBIS Networks wins East meets West
  - 2013 Commitment to Green Employer of the Year, Pacific Edge

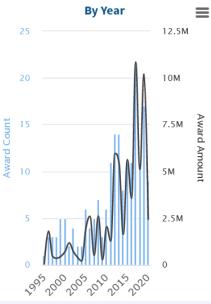


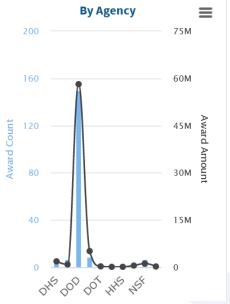
Phase I	125
Phase II	76*
Phase III	10
STTR I	11
STTR II	6
STTR III	1
	*Waiting on 12

First Win 1995









Plots do not include DoE awards



### **Common Mistakes and Issues**

- •Learn Agency idiosyncrasies, Contact, Contact!
- Have a Good idea (Heilmeier Questions)
- •Idiot check idea first, do the homework
- Write a Good Proposal
  - •Use the Agency format- Page numbers/Headers/Footers/Figures
  - Narrative
    - •Keep it concise and consistent
    - •Highlight the important issues
    - •Remember the audience (not a research paper, rather a marketing tool)
  - •Beware of Google, cutting and pasting and boilerplate
  - References
  - Keep it real
  - Multiple writers/reviewers
- Internally funded research
- •Find a good collaborator/consultant
- Don't give up, save every proposal, rewrite and resubmit.



### Collaborators





















































**ACADEMY** 





























## **Best Practices Within a Project**

- Get to know your TPOC, visit, call, email, form a real relationship
- Never surprise or embarrass your TPOC
- Be professional
- Bill as required
- Standardize your documentation, use templates
- Know the win
- The object of Phase I is Phase II
- Never be late with a proposal
- Find a professional to form a commercialization plan (especially for Phase II)
- Always be looking for similar projects, network
- Look for opportunities to suggest topics



# **Partnerships and Support**

Agency Webpages
SBIR.gov
Hawaii Technology Development Corporation - workshops and training
Hawaii Technology Development Corporation - Matching Funds



#### Government





















### University































#### Commercial



































